

Profile

The Hitachi Construction Machinery (“HCM”) Group traces its roots back to the 1949 development by Hitachi, Ltd. of a mechanical excavator solely utilizing Japan-produced technology. After being spun off from Hitachi, Ltd., in 1970 HCM worked to apply its exceptional technical capabilities to advance state-of-the-art construction machinery, established a network of production and supply facilities in key locations around the world and augmented its global service capabilities to ensure that customer machinery could be maintained in optimal operating condition at all times. Today, the HCM Group’s approximately 16,000 employees (consolidated basis, as of March 2008) are helping it become one of the world’s foremost construction machinery manufacturers that supplies hydraulic excavators, wheel loaders, mini-excavators, dump trucks, cranes, forklifts and other machinery all over the world.

Regional Segment

- Japan
- The Americas
- Europe, Russia-CIS, Africa, and the Middle East
- Oceania and Asia
- China

Business Segment

- Construction Machinery Business
 - Construction-related Products Business
 - Resource Development-related Products Business
 - Environment-related Products Business
 - Product Development Business
 - Rental Business
 - Used Machinery Business
 - Service Business
 - Other Software Business
- Industrial Vehicle Business
- Semiconductor Production Equipment Business

Contents

Our Vision / Basic Management Policy/ Medium-term Management Plan “SOH 2010—For the New Stage”	1
Operating Results	2
Segment Information	3
Profitability	5
Financial Position	6
Dividend Condition	7
Stability	8
Capital Investment	9
Cash Flows	10
Per Employee Data	11
Reference	12
Global Network	13
History	14
Directors and Executive Officers/ Corporate Data	15